Coach 3 CF Evaluation Guide









© Tennis Canada and Coaching Association of Canada.

Rev. 1: 2013



SUMMARY OF EVALUATION PROCESS

The following will summarize the various evaluations which will be used to determine certification for the Coach 3 Course. (Note: Specific topics for each evaluation will come from the LTAD for the consolidating stage). These will consist of:

- 1. Live Coaching Evaluations
- 2. Main Course Project Work
- 3. Video Coaching Evaluations (done from home environment)
- 4. Various Assignments as distributed by CFs between regroupings
- 1. Summary of Live Evaluations: (these evaluations will be done in front of CF's)
 - 1. Mastering Technical/Tactical fundamentals via "quality training"
 - To be able to set up and run a drill to provide appropriate volume and feedback with the philosophy of ensuring mastery of technical and or tactical skills
 - Use of appropriate communication style to create a challenging environment and inspire quality and displays commitment to high standards through relentless commitment to the task
 - Establish appropriate drill to master skills
 - 2. Challenging your player to be a performer who is focused and competitive via "quality training"
 - To be able to set up and run a drill to develop the values of a performer through challenging players mentally
 - Use of appropriate communication style to create a challenging environment and inspire quality and displays commitment to high standards through relentless commitment to the task
 - Establish appropriate drill to develop required values or skills

3. Feeding evaluation

- Correct tempo, placement, power and spin to train a consolidating stage level player
- Ability to adjust level of difficulty of feed to progress player to next stage

2. Main Course Project Evaluation

- **Identifies** priorities for that player based on their performance and provide the rational based on the stage of development, game style, and long term development.
 - Player's assessment according to the LTAD consolidating stage
 - Summary of the work done with your player in the past 6 months
 - Identification of priorities providing rational and evidences (charts, videos, stats)
- **Teach** the necessary technical, tactical, physical and mental skills to be effective in that specific area
 - Presentation of appropriate priorities to the player (on DVD)
 - Overview of the understanding stage of development (various footing on DVD
- Provide the appropriate volume and practice structure to ensure the skill is **grooved** to the stage of mastery
 - Overview of the grooving stage of development (various footing on DVD)
- Demonstrate an ability to systematically open the skill to ensure required automatic differentiation
 - Overview of the automating stage of development (various footing on DVD)
- **Prepare** your player to implement the learned skill into match play, **analyze** the efficiency of the new skill and **re-evaluate** your player to adjust the annual plan
 - Pre-match overview (schedule, routine, match plan)
 - During match work (charting, observation of performer/performance)
 - Post-match report (Player's observation on performance, Coach's observations on performance/performer, evaluation of player's and adjustment to annual plan)

3. Video Coaching at a Competition

To maximize your time at competition by maximizing the competitive experience of the players and developing/reflecting on development priorities:

- preparing players for their match through leading a pre-match discussion with the player
- supporting player from the sidelines and analyzing the match while the match is being played
- reviewing the match with the player through leading a post-match discussion with the player
- gather evidence through match play to demonstrate and or provide feedback on development priorities
- resources videos:
 - video matches and create two videos
 - a video of a current objective and how well and often it is being implemented (provide stats but do not need to show every clip)

© Tennis Canada and Coaching Association of Canada.

 a video of a priority you are looking to introduce and show either the lack of execution or missing the tactical decision.

4. Various assignments

- Completion of the following at a satisfactory level:
 - Coach log
 - Player's plan
 - Virtual workbook
 - Any other assignments
 - Leading Drug Free Sport Online evaluation
 - Manage Conflict Online evaluation

Note: Please note that other assignments and evaluations may be added at the discretion of the Course Facilitators in order to help ensure that Course competencies are met.

EVALUATION STANDARDS

Set up and run a drill to provide appropriate volume and feedback with the philosophy of ensuring mastery of technical and or tactical skills		
Achievement	Evidence:	
Above Standard	 Meet "Coach 3 standard" and: Player improvement reflected increased comprehension, improvement of skill, AND positive change in attitude/behavior Demonstrate a relentless pursuit of improved performance 	
	 Demonstrate a referitess pursuit of improved performance Demonstrate a Course Facilitator level of professionalism 	
	 Apply an appropriate communication style to create a challenging environment and inspire quality Use positive, challenging language Use voice to demand effort and focus to task Ensure body language is congruent with the attitudes and behaviors that are being 	
	 Ensure body language is congruent with the attitudes and behaviors that are being challenged Display commitment to high standards through relentless commitment to the task ensure quality performance via appropriate feedback 	
TENNIS	 Demonstrates understanding of appropriate standard Ensure all players have the following athletic look a) focused look 	
Tennis Canada Standard for Coach 3 Certification	 shows a high level of engagement to the task tracking ball for quality movement and timing b) competitive spirit challenging themselves to get the most from our ball challenging themselves to beat their opponent or PB as appropriate 	
	 c) athletic look commitment to athletic movement athletic height 	
	 4. Establish appropriate drill to master skills challenge appropriate skill correct level of challenge to elicit improvement 	
	 enough repetition appropriate feedback to ensure improvement maintain focus on outcome 5. Creates Change 	
	 creates buy in player improves 	
	 Do not select at least one of the athletic look characteristics to focus on Use disrespectful language Do not present the drill in manner than players can understand 	
Below Standard	 Jeopardize players safety Explain how the error relates to the overall performance but do not indicate why Identify some performance factors that contribute to errors in performance, but do not 	
	 select the most critical factor that will have the greatest impact on performance Scan the practice environment infrequently and pay little attention to skill execution Identify effort and motivational factors that contribute to lack of performance rather than key technical or tactical factors a and Coaching Association of Canada. 	

Challenging Player to a Focused Competitive Player via Quality Training -- Live Evaluation (Support in Training and Analyze Performance) Set up and run a drill to develop the values of a performer through challenging players physically and mentally **Evidence:** Achievement Meet "Coach 3 standard" and: Player improvement reflected increased comprehension, improvement of skill, AND Above positive change in attitude/behavior Standard Demonstrate a relentless pursuit of improved performance Demonstrate a Course Facilitator level of professionalism 1. Use appropriate communication style to create a challenging environment and inspire quality positive, challenging language • voice tone demands effort and focus to task Body language congruent with the attitudes and behaviors that are being challenged 2. Displays commitment to high standards through relentless commitment to the task • ensure quality performance via appropriate feedback · demonstrate understanding of appropriate standard TENNIS 3. Create a realistic "tactical story" to contextualize training Tennis Canada Standard for 4. Demand High Standards: ensures all players have the following athletic look: Coach 3 focused look -- shows a high level of engagement to the task; tracking ball for quality Certification movement and timing • competitive spirit --challenging themselves to get the most from our ball; challenging themselves to beat their opponent or PB as appropriate athletic look -- commitment to athletic movement; athletic height 5. Establish appropriate drill to develop required values or skills challenges appropriate topic correct level of challenge to elicit improvement enough repetition 6. Create Change create buy in – athlete wants to improve • gets more from the player then they would give themselves Do not select at least one of the athletic look characteristics to focus on □ Use disrespectful language Do not present the drill in manner than players can understand Below Jeopardize players safety Correct the athlete(s) by indicating *what* they did rather than identifying specific strategies Standard for how to improve technical performance Provide corrections that identify vague external factors rather than specific factors that contribute to improved technical performance Do not prescribe appropriate activities to assist athlete in correcting elements

Main Course Project (Support in Training and Analyze Performance)			
Identify Athlet	Identify Athlete Priorities for Training		
Achievement	Evidence:		
Above Standard	 Meet "Coach 3 Standard" and: Clear link between outcomes and LTAD Player Assessment clearly aligns with technical tactical physical mental components of long term athlete development Demonstrate a Course Facilitator level of professionalism Identifies priorities 		
Tennis Canada Standard for Coach 3 Certification	Identifies appropriate priorities and develop the necessary skills to be effective "Planning" • Submit complete players' assessment according to the LTAD consolidating stage • Submit a summary of the work done with the player in the past 6 months • Demonstrate an awareness of long term player development "Delivery" • Submits the rational and evidences for the identification of priorities (charts, videos, stats) • tactical priorities are logical based on players game style and goals • Identify evidence required to ensure outcome achieved • Identified outcome/goal supported by priorities outlined in player assessments • Process elements are logical based on effectiveness challenge and long term player development • provide an explanation of the technical, tactical, physical, and mental qualities required to reach goal and outline the ones your player needs, and already has and then how you will prioritize their development		
Below Standard	 Do not submit player assessments Do not submit summary of work done over last 6 months Do not align work with LTAD Evidence and outcome goals do not align with player assessments 		

Main Course	Project (Support in Training and Analyze Performance)
Teach the nece	essary skills to be effective
Achievement	Evidence:
Above Standard	 Meet "Coach 3 Standard" and: Recognize the difference between learning and performance and reflect these distinctions in the choice of activities or practice conditions Identify interventions that are evaluative, prescriptive, and descriptive, and consciously select the right type given the circumstances Implement interventions that identify when to make appropriate decisions to enhance performance of a skill or tactic Provide individualized mental training strategies for each athlete based on performance needs and personal characteristics Provide a rationale for choosing interventions that are used during the practice Provide feedback or questioning strategies that assist the athlete to recognize what to focus on and how to do it in order to achieve positive mental training throughout the practice

	Project (Support in Training and Analyze Performance)	
Teach the necessary skills to be effective		
Achievement	Evidence:	
Tennis Canada Standard for Coach 3 Certification	 a-Presentation/awareness Presents to the players facts that support the need for improvement and SMART goal setting use of charts use of video indentify appropriate "process" teaching points to support facts The ability to individualize development priorities based on game styles Professionalism/DVD presentation b-Teach/Develop Coach demonstrates clear awareness of the players performance (both shot selection and effectiveness of shots) Coach creates a challenging environment Create a desire to learn using the DVF formula (Dissatisfaction-Vision-First steps) Use of appropriate progressions and or regressions to develop skill teaching point directly related to the ball controls which is most relevant for this topic Coach maintains focus on the shot effectiveness (achieving shot quality) throughout teaching Relentless praise and encouragement Appropriate volume Feed is realistic (respected the players level of play) Teaching Points are progressive and linked in a logical manner Use of differentiations to develop the skill Introduce decision-making for the selected skill Coach displays commitment to high standard through relentless commitment on task Coach displays commitment to high standard through relentless commitment on skill/teaching point Coach ensures that the player is physically and mentally engaged during the session Player improves Professionalism/DVD presentation 	
Below Standard	 Use an explanation but do not identify any key learning points Use demonstration but do not position participants to see and hear Make limited intervention to clarify key learning objectives Do not recognize when an intervention is needed in order to enhance the learning potential of a situation or activity Make interventions that are not purposeful and do not contribute to enhancing learning for the athlete 	
	 Use disrespectful language Do not present the drill in manner than players can understand Jeopardize players safety 	

Main Course Project (Support in Training and Analyze Performance)

Master / Gro differentiate	ove Skill: provide the appropriate volume and practice structure to groove and the skill
Achievement	Evidence:
Above Standard	 Meet "Coach 3 standard" and: Player improvement reflected increased comprehension, improvement of skill, AND positive change in attitude/behavior Demonstrate a relentless pursuit of improved performance Demonstrate a Course Facilitator level of professionalism
Tennis Canada Standard for Coach 3 Certification	 Demand an attitude of excellence through focus and competitive spirit towards skill mastery Use of appropriate communication style to create a challenging environment and inspire quality training Creates enough volume of deliberate practice to master skill Basket/live/cooperation Feeds are realistic (respects the players level of play) Ability to use various drill set ups to modify sessions, volume and intensity Coach demonstrates clear awareness of the players performance (both shot selection and effectiveness of shots) Maintains solid fundamentals during all volume practice Coach displays commitment to high standard through relentless commitment on task Coach displays commitment to high standard through relentless commitment on skill/teaching point Identify outcome (intention) of a technical skill and specify performance factors that define optimal performance based on sport-specific referent model Identify critical cause(s) that may contribute to improved technical performance (e.g., athletic abilities, equipment, environmental factors, mental strategies, etc.), and select the most critical one(s) that impact performance Communicate how and why the critical error(s) impact(s) performance, including implications from an injury prevention or from a tactical point of view where appropriate Identify vritical decisions or decision-making factors (including timing of decision) that must be considered by athletes while performing specific technical elements Correctly identify potential impact(s) on individual that may result from incorrect execution of technical elements Identify with correction will have a beneficial effect on performance and how to improve performance using prescriptive interventions Use adequate demonstrations to model correct performance Protescionalism/DVD presentations

Main Course Project (Support in Training and Analyze Performance)

differentiate	the skill
Achievement	Evidence:
Below Standard	 Observe the skill from only a single vantage point to detect performance factors Explain how the error relates to the overall performance but do not indicate why Identify some performance factors that contribute to errors in performance, but do not select the most critical factor that will have the greatest impact on performance Scan the practice environment infrequently and pay little attention to skill execution Identify effort and motivational factors that contribute to lack of performance rather than key technical or tactical factors Do not correctly use or refer to the skill development/progression checklist of SPORT to evaluate technical execution Correct the athlete(s) by indicating what they did rather than identifying specific strategies for how to improve technical performance Prescribe activities and/or drills that only partially assist the athletes in correcting technical performance Provide corrections that identify vague external factors rather than specific factors that contribute to improved technical performance Do not prescribe appropriate activities and/or drills to assist athlete in correcting technical elements

Master / Groove Skill: provide the appropriate volume and practice structure to groove and

Main Course Project (Support in Training and Analyze Performance)	
Open a Skill	
Achievement	Evidence:
Above Standard	 Meet "Coach 3 standard" and: Player improvement reflected increased comprehension, improvement of skill, AND positive change in attitude/behavior Demonstrate a relentless pursuit of improved performance Demonstrate a Course Facilitator level of professionalism
Tennis Canada Standard for Coach 3 Certification	 Use more cooperative and point play exercises to master the skill in an open situation Challenge the decision-making while opening the skills Provide accurate feedback on whether decision (command word) is correct/quick A minimum 2 progressions before being completely open Maintain the quality of the skill while systematically opening it Ability to provide appropriate feedback in a "play" situation Professionalism/DVD presentation
Below Standard	 Do not use cooperative and point play exercises to master the skill in an open situation Do not provide an opportunity to challenge the decision-making while opening the skills Feedback on does not match situation Feedback is too delayed and player cannot make connection Do not allow a minimum 2 progressions before being completely open

Main Course Project (Support Competitive Experience)

Implement into Match Play – Pre-Match

Achievement	Evidence			
	Meet "Co	Meet "Coach 3 standard" and:		
Above Standard	ImpleProm	ment p ote phi	bre-match strategies that are used by Tennis Canada as best practice examples losophies of fair play and drug-free sport as identified by the Canadian Centre Sport or by provincial legislation	
	-		is and strategies with player as tournament progresses to adapt to unforeseen ., athlete injury, weather delays)	
	-		ingency plans to reduce or minimize distractions for athletes or provide o ensure optimal athlete performance	
	Develop	op a str	ategy to monitor competition goals (e.g., charting, match plan evaluation)	
	Playe	r's Sche	edule before Match	
		0	Detail pre-match rest (quality of sleep the night prior to the match)	
		0	Player nutrition and hydration pre-match	
	🗆 Routi	ne Day	of Tournament	
		0	Reflect on quality of player's physical warm up	
Tennis Canada Standard for Coach 3 Certification		0	Reflect on quality	
		0	help player achieve the ideal performance state: strategy to manage anxiety, focus, or manage distractions	
		0	Ensure player's equipment is match ready: racquets and shoes in good repair bag is packed with overgrips, food, strings, hydrating liquids	
		0	Ensure that the tournament specific procedures (e.g., facility, rules, rain delay policies, etc.) are accounted for to enable a safe and positive competition environment	
		0	Clarify logistics and player behaviour expectations (nutrition, rest, attitude, etc.)/presence of player's tennis specific warm up	
	🗆 Estab	lish ma	tch Plan with the player	
	0	Αссοι	ant for whether opponent is known or unknown	
	0	Appro	opriate for player's stage of development and	
	0	Align	with overall seasonal goals	
	0	Clarif	y coach expectations of athlete	
		•	Stay true to process goals –e.g., "We want to have a high percentage of 1 st serve in (70% or more)"., positive attitude, respectful behaviour to opponents/officials)	
			Share plan that outlines meeting times and locations, equipment checklists, nutrition elements, practice times , warm up plan	
	Do no	ot prov	ide reflection or evidence of each point in the Diary assignment	
Below Standard		-	ide examples of the strategies employed to help the athlete focus, manage manage distractions	
otanuaru	Do no	ot prov	ide a reflection on the effectiveness of the physical warm up	
	🗆 Do no	ot estat	plish match objectives with the player	

Main Course Project (Support Competitive Experience)			
During Match and Post-Match Report			
Achievement	Evidence: Add Sport-specific Examples		
Highly Effective	 Meet "Coach 3 Standard" and: Assess match plan after the competition and identify what aspects of the plan were successful and a rationale for what could be improved Provide interventions that encourage athletes to take ownership over competitive decisions where appropriate Include rationale for annual plan adjustments linked to observations of both coach and player 		
Tennis Canada Standard for Coach 3 Certification	 Charting on Skill: Identify what portions of match observed and charted Report on observations of performance/performer Identify if timing of discussion is different if player wins or loses and why Identify strategy for covering the match objectives set before play Identify strategy for covering results of match charting and making link to success in achieving pre-match objectives Identify strategy for communicating observations and recommendations for next match / future tournaments Player's observations on performance: Ensure player completes "Player feedback to Coach Post Tournament Report" Re-assessment of player Adjustment to annual plan 		
Below Standard	 Do not identify what was observed, charted Do not report on observations of performance/performer Do not link reassessment of player to observations of performance/performer Do not document adjustments to plan 		

NOTE: Tennis competition rules do not allow coaching interventions during match play

On Court Live Evaluation: Coaching at Competition

Prepare Players for Match

Prepare Play	vers for Match
Achievement	Evidence
Highly Effective	 Meet "Coach 3 Standard" and: Professional leadership style is used as a best practice example by Tennis Canada Apply active listening strategies when interacting with player: e.g. listen and recount key points provided by player Opponent exploration is extremely thorough: identifies strengths, weaknesses, trends, game style, or physical and mental readiness Provide a meaningful link for the player between their preparation and opponent analysis Ensure that player understands objectives: ensure objectives are explained by player in their own words to ensure both coach and player are on same page Explore player's training preparation prior to match to ensure that match objectives are connected to what player has been working on
Tennis Canada Standard for Coach 3 Certification	 Use an interactive approach to discuss match and agree on objectives. Ensure clarification of key points Use leading questions Maintain leadership in discussion. For example Ensure discussion stays on topic and within allotted time frame Demonstrate respectful verbal and body language Evaluate opponent. Create a report on opponent -strengths/weaknesses -tactical tendencies -mental profile Prioritize Information Cased on opponent, environment, and their payer Create IP.S -explain what your players IPS is -show routine used to get into proper state Agree on appropriate match plan objectives. For example: Identify keys to player having best chance to win/perform to their potential Player can effectively implement objectives: 3-4 objectives maximum Objectives make sense with respect to player's game style, strengths and weaknesses, and stage of development Provide final comment to player that identifies key element from preparation discussion that reinforces positive labels for player and ensures maintenance of IPS. emotional support, i.e. "believe in yourself", "play with confidence"; "you are well prepared, you have worked hard, you are ready", etc. Relaxation: Have fun, enjoy yourself Reminder to focus on objectives
Below Standard	 Final comment to player distracts them from the match objectives and preparation Communicate with player in a disrespectful manner (condescending attitude, inappropriate language, body language conveys coach is not focused on player) Do not provide player with opportunity to express feelings Do not provide player an opportunity to contribute to setting of match objectives Do not provide player with strategy to manage emotions

NOTE: Tennis competition rules do not allow coaching interventions during match play

On Court I	Live Evaluation: Coaching at Competition
Support pla	ayers during and post match
Achievement	Evidence
Highly Effective	 Meet "Coach 3 Standard" and: Apply active listening strategies when interacting with player: e.g. listen and recount key points provided by player Professional leadership style is used as a best practice example by Tennis Canada
Tennis Canada Standard for Coach 2 Certification	DURING MATCH Support athlete from the sidelines: • Show confidence and calmness and encouragement • Body language shows focus and engagement in match • Be encouraging Analyze Match as it is being played (note: as we will not know if this is being done or not, we will ask the coach to prepare a match report following the match) a. Did the player follow their objectives? If yes, what is evidence? If not, what is evidence? b. What did the player do well? Poorly? c. What were the key instances in the match which made the difference? d. What does the player need to work on, continue to work on which is evident from the match? e. The findings above must be accurate based on what actually occurred POST MATCH REVIEW Ouse an interactive approach to review match. use leading questions. For example • What do they think happened? How did they feel about the match? • Probe for more insight Let the player speak first Maintain leadership in discussion. For example • Ensure discussion stays on topic and within allotted time frame • Demonstrate respectful verbal and body language • Show empathy if player lost Review match objectives • Discuss to what level of success objectives were achieved • Finish on a positive note: e.g., an o

On Court Live Evaluation: Coaching at Competition			
Support pla	Support players during and post match		
Achievement	Evidence		
Below Standard	 Provide comments or other interventions to player while match is being played Criticize player's performance after match in a non-constructive manner "You know that you are better than this" "Move your feet; Focus" "You were great in practice but now you can't do anything" Only provide player with non-specific or vague observations: "Good job today", "great effort" "Try harder next time", "watch your toss" 		

NOTE: Tennis competition rules do not allow coaching interventions during match play

Annual Plan (Design a Sport Program)			
Outline prog	Outline program structure based on available training and competition opportunities		
Achievement	Evidence		
	Meet "Coach 3 Standard" and:		
Above Standard	Identify the relative importance of competitions in order to promote athlete long-term development		
	Identify sufficient opportunities for recovery and learning/athlete development between important competitions		
	Use the Tennis Canada LMS annual plan structure, the annual outline, the initial goal setting and the LTAD assessment templates		
TENNIS	Identify major program goals and objectives		
Tennis	□ Identify basic athlete information (age, stage of sport development, development objectives)		
Canada	Identify competition schedule and relative importance of each tournament		
Standard for Coach 3 Certification	Identify length of each period and phase of the program (preparation, competition, and transition)		
	Identify number, duration, and frequency of training sessions in each phase of the program (general preparation, specific preparation, pre-competition, competition, transition/rest)		
	Indicate on the program plan the relative importance of the training factors and training components for each period (e.g., percentage)		
	Factor in the results of evaluation or other performance analysis to identify training and competition needs for the program		
Below	Present only basic athlete information and seasonal logistics (practices and competitions)		
Standard	Do not present calendar outlining program plan		

Annual Plan (Design a Sport Program)		
Identify program measures to promote athlete development		
Achievement		Evidence
	Ме	et "Coach 3 Standard" and:
Above Standard		Identify systemic strategies or measures to offset critical program elements that show major inconsistencies with Tennis Canada long-term athlete development framework and that are prevalent in the sport
		Determine if trends observed in own program are generalized in the sport
	Wit	hin annual plan:
TENNIS		Prioritize athletic abilities for development throughout program plan
Tennis Canada		Determine the ratio of training to competition opportunities within the program
Standard for Coach		Compare and assess the ratio of training to competition opportunities within the program to the recommended Tennis Canada long-term athlete development
3Certification		 Identify whether there are adequate training and competition opportunities for developmental potential based on Tennis Canada long-term athlete development norms as a reference
]		Identify strategies used in program to improve alignment of development of athletic abilities with Tennis Canada LTAD norms
Below		Do not calculate training-to-competition ratios
Standard		Do not present any strategies or solutions to assist in aligning training-to-competition ratios to NCCP or NSO long-term athlete development norms

Annual Plan (Design a Sport Program)

Integrate yearly training priorities into program planning

Achievement	Evidence	
Above	Meet "Coach 3 Standard" and:	
Standard	Include in completed year-end report a summary of adjustments made and corresponding rationale	
TENNIS	Use the Tennis Canada LMS (Fitness Analysis tab) a to track fitness test results	
	Use fitness test analysis to identify training priorities	
Tennis Canada	Ensure training priorities align with Tennis Canada LTAD recommendations for the consolidating stage of development	
Standard for Coach 3	Identify for a given week in the program:	
Certification	 The total number of practices and the duration of each practice, and use this information to determine the total training/practice time within the week 	
*	Identify the organization and sequence of training priorities on a weekly basis based on timing within Annual Plan	
Below Standard	Do not track complete fitness profiles	
	Do not adjust annual plan based on results	
	Do not identify the priority and sequence of training priorities	

Annual Plan (Design a Sport Program)

Organize and sequence training priorities and objectives on a weekly basis

Achievement	Evidence
	Meet "Coach 3 standard" and:
Above Standard	Present an annual plan template that prioritizes key training factors, components, and objectives and provides appropriate sequencing of these items within each period of the plan that is endorsed by Tennis Canada as best practice and modeled by other coaches
TENNIS	Taking into account own program logistics, use Tennis Canada procedures to determine how to effectively break down the total training time available for a given week of the program into each practice
	 Determine the total number of training or practice sessions and their duration and calculate the total training or practice time within weekly plan
Tennis Canada Standard for	 Design weekly outlines and practice plan(s) that are consistent with the above for the different phases of the annual plan
Coach 3 Certification	 Create a one-week planner entry for each period of the program that correctly identifies main objectives and priorities for athletic abilities
	Account for logistical constraints in the yearly training plan when sequencing weekly training activities
***	 Strategically position training sessions relative to each other within the week that accounts for; anticipated fatigue levels, time necessary to recover from specific activities, training priorities, overall performance goals, and competitions scheduled in the short term
	Factor in critical programming decisions that have to be made to the weekly plan in order to address/correct specific performance factors based on evaluation of program
Below Standard	Do not correctly prioritize athletic abilities within a given week of the preparatory period of a seasonal plan
	Do not identify objectives for each of the athletic abilities within a given week of the preparatory period of a seasonal plan
	Do not design weekly outlines

Practice Planning

Tachee Hanning		
Identify appropriate logistics for practice		
Achievement	Evidence	
	Meet "Coach 3 Standard" and:	
Above	Provide a clear rationale for each goal and objective, based on objectively identified athletes' needs	
Standard	Provide evidence of optimal use of the available time and equipment to promote a high degree of active engagement time, learning, and training on the part of athletes	
	Complete Evaluation/Action/Next or future session reflection	
	Use ITF Session Plan format	
	Identify athlete/group	
TENNIS	Athlete ages, abilities, and performance levels are captured in Tennis LMS	
Tennis	Identify the location of practice in the seasonal plan: (e.g., 1 st of the 2 nd week of preparation)	
Canada Standard for	Identify time, date, duration and venue	
Coach 3	Outline equipment required to achieve practice goal	
Certification	Provide a timeline for the activities Include detailed logistical evidence that would allow an assistant or other coach to implement the practice and achieve the desired learning or training effect	
	Clearly identify a practice goal that is consistent with the sport's long-term athlete development / Canadian Sport for Life principles and the level of the athletes	
	Identify main segments of the practice: intro, warm-up, main content, cool-down, and summary	
	Do not identify practice plan goals	
	Identify vague practice plan goals	
Below	Do not clearly identify main segments or timeline of practice	
Standard	Do not include athlete information	
	Do not identify required facilities and equipment	
	Do not identify potential risk factors	

Practice Planning

Practice Planning		
Identify appropriate activities in each part of the practice		
Achievement	Evidence	
Above Standard	 Meet "Coach 3 Standard" and: Select activities that address the specific needs of the athlete or team based on analysis of performance during competition Include activities that integrate mental skill development (goal setting, visualization, arousal control, focus) Adapt activities to assist an athlete returning from injury (physical, mental, and emotional considerations) Ensure optimal types of practice are purposely selected to promote skill development and are consistent with the NCCP skill development guidelines Optimal types of practice could relate to relevant "decision training tools" (e.g., random practice, variable practice, modelling) 	
Tennis Canada Standard for Coach 3 Certification	 Describe planned activities through illustration, court diagram, and explanation Indicate key factors (coaching points) that will be identified in the practice activities Identify duration of overall practice and each practice segment and ensure consistency with Tennis Canada's LTAD principles (see ¾ Tennis Curriculum time guidelines for a 2.0 Hr Session) Ensure activities are purposeful and linked to overall practice goal (purposeful meant the activities align with Tennis Canada's LTAD model): Physical Warm-up / Athletic development Groundstroke Development Net Play Development Serve and Return Development Tactical Training Physical Development Ensure activities contribute to the development of skill(s) and are appropriate to the stage of skill development (Acquisition, Consolidation, Refinement) Ensure activities contribute to the development of athletic abilities (as outlined in Tennis Canada's LTAD) Include variations of activities or practice conditions that can be used to create specific challenges to elicit a particular training effect Identify appropriate work-rest ratios, Select activities that are appropriate to the time and location in seasonal plan Sequence activities appropriately in the main part to promote learning, skill development, and to induce desired training effects 	
Below Standard	 Do not link activities to overall purpose of practice. Do not reflect awareness of safety concerns in plan Do not ensure activities are consistent with NCCP growth and development principles 	

Practice Planning		
Criterion: Desi	Criterion: Design an emergency action plan	
Achievement	Evidence: Add Sport-specific Examples	
Above Standard	 Meet "Coach 3 Standard" and: Maintain well organized participant profiles in a secure location to protect privacy Present a checklist of necessary equipment found in a first aid kit, which has been checked/updated on a regular basis Identify specific steps or procedures in the plan if an injury occurs 	
Tennis Canada Standard for Coach 3 Certification	 Present a complete emergency action plan (EAP) with six of the six following critical elements. Locations of telephones (cell and land lines) Emergency telephone numbers Location of medical profile for each athlete under the coach's care Location of fully-stocked first-aid kit Advance "call person" and "charge person" Directions or map to reach the activity site 	
Below Standard	 Do not present an emergency action plan in writing, Include less than six critical elements outlined in the NCCP Standard for Core Certification 	

Manage a Pr	ogram – Assignments between Regroupings
Manage admii	nistrative and logistic aspects of tracking athlete development
Achievement	Evidence
Above Standard	 Meet "Coach 3 standard" and: Tennis Canada identifies tracking and assessment in LMS as best practice examples to be shared with other coaches
Tennis Canada Standard for Coach 3 Certification	 Complete player progress reports in LMS throughout 18 months of Coach 3 course Identify long term and upcoming year goals Identify performance goals by ranking or results Identify initial process goals: strategic/tactical, psychological, physical, technical, and other Complete player assessment of relevant performance factors Identify technical, athletic, and take steps to maximize confidentiality Identify technical, athletic, and tactical planning priorities and modifications for each athlete as year progresses Post video analyses between regroupings as specified in the "Assignments Between Regroupings" documentation Match Log reports in LMS Identify opponents in which rounds Tracks results by match and cumulative scores (W/L) Ensure privacy of information and take steps to maximize confidentiality
Below Standard	 Provide an assessment of performance that is vague and unclear Provide limited documentation on athlete progress within the program Provide athlete assessment that is anecdotal or subjective and do not clearly identify key performance factors or areas for improvement Do not post video analyses between regroupings

Leading Drug Free Sport Online Evaluation		
Take appropriate measures to promote drug-free sport.		
Achievement	Evidence:	
Highly Effective	 Meet "Above Standard" and: Identify contingency plans that enable selected athletes to be tested without having an adverse affects on other athletes Work with other coaches to teach and/or model fair play and drug-free sport as identified Canadian Centre for Ethics in Sport, or provincial legislation 	
Above Standard Tennis Canada Standard for Coach 3 Certification	 Meet "Coach 3 Standard" and: Develop a system to monitor athletes' use of nutritional supplements and drugs and provide updated evidence of current supplements or drugs being used by the athlete(s) Demonstrate a thorough understanding of testing protocols and procedures used by drug testing officials Work with managers, other coaches or specialists to manage drug-testing procedures in order to minimize possible distractions that may influence athlete performance during competition Appropriately support athlete during drug testing procedures Assist athletes to recognize banned substances as identified by the Canadian Centre for Ethics in Sport by providing access to appropriate reference material, or use sport expert Assist in educating athletes in drug-testing protocols at major competitions (may occur with sport science specialist) Identify and reinforce the consequences for the use of banned substances Provide educational opportunities to athletes on the use of nutritional supplements Monitor athletes for the use of nutritional supplements and drugs (may be indicated on Medical information forms) Promote and model philosophy of fair play and drug-free sport as identified Canadian Centre for Ethics in Sport, or provincial legislation 	
Below Standard	 Do not educate the athletes about drug-testing procedures and/or protocols Do not educate athlete whether a supplement or drug may be recognized as a banned substance Do not identify the consequences resulting from the taking nutritional supplements or drugs to enhance performance Be unaware of drug-testing procedures and/or protocols that are required by the sport for competition Do not identify athlete's use of nutritional supplements and/or prescription drugs on medical information forms Choose to ignore possible instances where nutritional supplements or drugs may be used to enhance performance during competition 	

Managing Conflict Online Evaluation			
Develop strate	Develop strategies to address and resolve conflicts in sport		
Achievement	Evidence:		
Highly Effective	 Meet "Above Standard" and: Work with other coaches (assistants) to help these coaches develop strategies to resolve conflicts encountered during their coaching Mentor others (e.g., athletes, parents, officials, and coaches) in developing strategies to deal with conflicts that have occurred in the coaching context 		
Above Standard	 Meet "Coach 3 Standard" and: Enable athletes to resolve conflicts among themselves by facilitating the effective use of conflict resolution techniques Develop proactive strategies to address situations where athlete(s) do not meet expectations (performance, behaviour or expectations), and deal with these situations in a manner that is assertive and conducive to the resolution of conflicts 		
Tennis Canada Standard for Coach 3 Certification	 Identify common causes of conflict in SPORT, and individuals/groups likely to find themselves in a conflict situation Take proactive measures to prevent and resolve conflict resulting from misinformation, miscommunication and/or misunderstanding Use effective techniques and strategies to resolve conflict when personally involved, so that positive relationship with athletes and participants, parents, officials, and other coaches are maintained 		
Below Standard	 Do not develop strategies to prevent conflict from arising Do not implement strategies that may assist in proactively dealing with the causes of potential conflicts in sport Do not apply an ethical decision-making process in resolving conflicts that are derived from situations that have ethical implications Use techniques and strategies to resolve conflict that undermines the relationship among individuals or others involved in the situation 		